



Andrée Tremoulet founded Commonworks Consulting in July 2012 to offer research, community-based planning and program design services to public and non-profit clients in the community development, housing and planning fields.

With more than 25 years of professional experience and a recent Ph.D. in urban studies, Andrée offers her clients both seasoned, practical judgment and connection to the flow of ideas and innovations from the academy. She has strong analytical and organizational skills and enjoys wrestling with messy information and complex problems to create a coherent product that is practical and actionable by her clients. She is known for her ability to work with diverse stakeholders to build effective teams and committees.

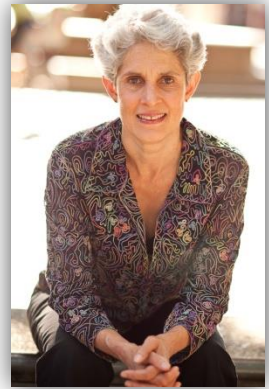
In addition to consulting, Andrée is a Research Associate with the Center for Urban Studies at Portland State University, where she conducts research on homelessness, affordable housing and community development issues. She is interested in the challenges faced by people and places at the fringe. As an adjunct instructor, she teaches housing, planning and community-based research design courses in the Urban Studies program. She brings hands-on learning activities and real-world experiences into the classroom.

Recent Projects

- **Aloha-Reedville Community Plan, Washington County Department of Housing Services.** Assisted with the development of the housing element of a place-making and neighborhood improvement plan for this community in unincorporated Washington County.
- **Facilitation Services, Portland Bureau of Planning and Sustainability.** Facilitated the work of the Infrastructure Equity Policy Expert Group, an advisory committee for the development of Portland's new Comprehensive Plan.
- **Fair Housing and Land Use Planning Codes and Practices, Fair Housing Council of Oregon.** Developed a guide to affirmatively furthering Fair Housing for land use planners in Oregon's smaller communities. Facilitated interagency committee with representatives of Oregon Housing and Community Services, Business Oregon, Department of Land Conservation and Development and Fair Housing Council of Oregon.
- **Equity Atlas 2.0, Coalition for a Livable Future.** Analyzed maps and developed descriptive copy for this web-based, publicly-available data source and tool for exploring potential disparities in the region.
- **Board Retreat and Strategic Plan Update, Community Partners for Affordable Housing.** Guided the organization's update of its strategic plan. Services included a full-day board retreat and planning sessions with staff (2012 and 2013).
- **Fair Housing Plan, Washington County.** Coordinated development of *Fair Housing Plan* for Washington County. Innovative elements included focus groups with mental health clients, members of the Muslim community and Spanish-speaking residents about housing issues, and interviews with developers of housing that tends to serve protected classes about ways to reduce disparities and affirmatively further Fair Housing.
- **Consolidated Plan, Washington County.** Coordinated development of *Consolidated Plan* for Washington County. Innovative elements included development of region's first Opportunity Maps and integration of those maps into policies guiding the investment of public resources to support affordable housing and community development goals.

Research Projects

- **Mobility Counseling Program for Housing Choice Voucher Holders:** Developed an informational package to assist people who use housing vouchers with considering the costs of their regular commutes when they look for a new place to rent and with finding location-efficient housing. Evaluation of efficacy of tools. Client: Home Forward
- **Homelessness on Public Right-of-Way:** Developed a case study of the relocation of longstanding homeless community at the Baldock Rest Area in Clackamas County. Conducted a survey of and interviews with transportation agency professionals regarding current practices with respect to homeless camps and individuals on DOT-owned land. Prepared a best practices guide for use by transportation agencies nationally. Clients: Oregon Department of Transportation and Oregon Transportation Research Consortium
- **Assessment of the Needs and Concerns of Manufactured Home Park Residents:** Conducted seven focus groups across the state with residents of manufactured housing communities in Oregon about their concerns and needs relative to the rising number of closures of these communities during the housing bubble. Prepared summary report and recommendations. Clients: CASA and Oregon Housing and Community Services
- **Policy Responses to the Closure of Manufactured Home Parks in Oregon:** Conducted mixed-methods case study of the closure of manufactured housing communities in Oregon from 2001 through 2007. Analyzed and presented this phenomenon as a type of gentrification arising from the expansion of urban development patterns into the fringes of urban areas. Analyzed the elements unique to the history and political economy of Oregon. Adapted Neil Smith's rent gap theory to the special case of manufactured housing. Analyzed the legislative response to the displacement of an estimated 6,000 low-income individuals during a seven-year time period. Funding: US Department of Housing and Urban Development Doctoral Dissertation Research Grant



Professional Experience

- **Washington County Office of Community Development, Housing Services Specialist.** Led the county's affordable housing planning and policy development activities. Principal Products: *Consolidated Plan* and *Fair Housing Plan*.
- **City of Gresham, Principal Planner for Community Revitalization.** Managed federal Community Development Block Grant and HOME Programs. In collaboration with other staff, secured voter approval of city's first urban renewal district and established new urban renewal program for Rockwood.
- **City of Pittsfield, MA, Community Development Director.** Led the department that provided planning, economic development, neighborhood development, and small business lending services for a city of 50,000 in western Massachusetts. Managed the Community Development Block Grant Program.
- **Oakland Planning and Development Corporation, Pittsburgh, PA, Executive Director.** Directed a community development corporation (CDC) in Oakland, a diverse urban neighborhood in Pittsburgh. As a full-service CDC, OPDC developed special needs and affordable housing, operated a job-readiness training program, staffed a neighborhood coalition, managed the neighborhood business district improvement program and published a community newspaper.

- **Roanoke Neighborhood Partnership, Roanoke, VA, Coordinator.** Directed a citywide neighborhood development program that provided assistance to neighborhood organizations undertaking community revitalization projects. Created statewide association of neighborhood organizations. Work is profiled in a case study in Schneekloth, L. H. & Schibley, R. G. (1995). *Placemaking: The Art and Practice of Building Communities*. New York: John Wiley & Sons.

Education

- **Ph.D., Urban Studies, Portland State University, Portland, Oregon**
HUD Doctoral Dissertation Research Grant
Ernie Bonner Equity Planning Award
Enterprise Community Investment Fellowship
Phi Kappa Phi Honor Society member
- **Master of City and Regional Planning, University of North Carolina at Chapel Hill**
American Planning Association Student Award for North Carolina
Economic Development Planning Fellowship
- **Bachelor of Arts, Duke University, Durham, North Carolina**
Alice M Baldwin Scholarship
Magna cum laude

Selected Publications

- **Homeless Encampments on Public Right-of-Way: A Planning & Best Practices Guide.** (2012). Portland State University Center for Urban Studies. Principal author; co-authors were Ellen Bassett and Allison Moe. <http://www.pdx.edu/cus/project-reports>
- **A Case Study of the Baldock Restoration Project.** (2012). Oregon Department of Transportation, Portland State University Center for Urban Studies. Principal author. Co-author was Ellen Bassett. <http://www.pdx.edu/cus/project-reports>
- **Manufactured Home Parks: NORCs Awaiting Discovery.** (2010). *Journal of Housing for the Elderly*. 24:3, 335-355. Doi: 10.1080/02763893.2010.533444
- **Hiding in Plain Sight: The Baldock Restoration Project.** (forthcoming). *Metroscape*. Institute of Metropolitan Studies, Portland State University. Principal author; co-authors were Ellen Bassett and Allison Moe.
- **O, Give Me A Home: Kids, Stability and Education.** (Summer 2007). *Metroscape*. Institute of Portland Metropolitan Studies, Portland State University. Principal author; co-author was Elizabeth Mylott. <http://www.pdx.edu/ims/metroscape-summer-2007/>
- **Urban Form and Design: Book Review of *Main Street Revisted: Time, Space and Image-Building in Small-Town America* by Richard V. Francaviglia.** (Winter 1998). *Journal of the American Planning Association*, 64:1, 104-5.

Recent Community Service Activities

- **Board Member, Manufactured Housing-Oregon State Tenants Association.** Statewide association of manufactured home park residents. Associate member (non-resident) and member of the board. 2010 – present.
- **Board Member, Community Housing Fund.** Organization that provides predevelopment funding and other services to support affordable housing development in Washington County. 2010 – 2013.
- **Board Member, Housing Land Advocates.** Statewide non-profit of attorneys and planners concerned with the intersection of planning and affordable housing. Co-organizer of September

2009 conference, "Seeing Beyond Green: Building Sustainable, Affordable and Diverse Communities." 2008 – 2010.

- **Member and Volunteer, Oregon Opportunity Network.** Statewide association of community development corporations, 2004 – present.
- **Member and Volunteer, Coalition for a Livable Future.** Partnership of organizations and individuals working together to create a more equitable and sustainable Portland metropolitan region.

Professional Associations

- **Oregon Chapter of the American Planning Association,** member 2010-present.
- **Phi Kappa Phi Honor Society,** member, 2008-present.
- **Association of Collegiate Schools of Planning,** member, 2007-present.
- **Association of American Geographers,** member, 2010-present.
- **Urban Affairs Association,** member, 2009 – present.

Contact Information

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